



## EUROPEAN NEWS

## Swedish industry expects growth rate to decline

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## Madrid mayor falls to attack by right

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But the report says tha emplo debate about the exac
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## Key role for Britain in Soviet van project By Kovin Done, Motor Industry Correspondent TEE Sorlet Union has mover the locatlon of an impartan nee nem. automotive project tron Kiravabad in the trouble Kirpublic  Kirovabad whas one of the etthes worstic haft by the wave anrest



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Cracks widen in the Communist monolith
James Blitz and Judy Dempsey watch the Eastern bloc countries drift apart

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|  | Vaclav Havel in Warsaw. | as an extraordimmily positive | he | of Polish society. Poland is not Mr Gorba- |
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| The stagnamt years of President |  |  |  |  |
| So, too, did General Wojcie |  | from Moscom's inie is ou |  |  |
| ial law in Poland in 1980 |  |  |  |  |
| is now cariyling out poitit- | handed the giove of solldartity | told Mr Karoly Grosz, then | racy in Ceechoslovalia, while | Germany, Bulgarta, and, above |

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## Industrialised nations' priority must be to curb inflation



MANDATORY AND FINAL OFFER ON BEHALF OF A WHOLLY OWNED SUBSIDIARY OF ISOSCELEE PLLC TO ACQUIRE ALL THE ORDINARY SHARES O




















30h Junc, 1989

|  | NORTH WESTERN ELECTRICITY BOARD |
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|  | The Secretary of State for Energy proposes to appoint a Chairman for the North Western Electricity Board (NORWEB), which provides electricity to more than 2 million customers in an area ranging north-west from Manchester and the Peak district, west from the Pennines and up to the Scottish border. |
|  | Headquartered in Manchester, the Chairman will have overall responsibility for the provision of services by the Board and the efficient management of a business with a turnover exceeding $\mathrm{f1}$ billion. The successful candidate will provide sound leadership for over 8,000 staff. He or she will play the leading role in developing the future strategy of the business and in managing the proposed transfer of the business to the private sector. |
|  | Candidates will have an outstanding track record in the management of a major business, gained for example at board level in a major quoted company. The successful candidate will be someone of stature, politically sensitive and with good communication skills. Broad experience of dealing with the City would be valuable, and ideally candidates will have a personal knowledge of the north west of England. |
|  | Our client wishes to attract an outstanding candidate to this position and is offering an attractive pensionable salary, with a good range of benefits. |
|  | Replies, which should be received no later than 7 July 1989 and will be treated in strict confidence, should be sent to the Secretary of State's advisers on this appointment: |
|  | Anthony Saxton and Stephen Bampfylde Saxton Bampfylde Interrational plc 35 Oid Queen Street, London SW1H 9/B |



Warning on UK unemployment

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Trade in manufactured goods fuelling inflation


Worldwide monetary policies face up to first test




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## If you run a first-class business, shouldn't you be flying to Morocco the same way? <br> If the Kingdom of Morocco is your business <br> Royal Air Maroc's first-class service is one of the few

estination, theres an exclusive, spacious, extraUp front in the first-class section of Royal Air Maroc's superb, modern aircraft.
Where you can ponder quietly on important
usiness decisions or enjoy sumptuous pines and delectable food served on fine porcelain.
Thousands of business people are finding that
remaining pleasures in travel. your Travel Agent. It makes a lot of business. Call


## CHINA - THE BUSINESS VIEW

FT correspondents assess financial prospects in the wake of the country's domestic turmoil and conclude that recovery may be slow

## The world demands a high price for a return to normality

By Robbn Pauley, Asla Editior

 UNITED STATES

## Big stake mostly holding steady

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## britann <br> Reluctance to quit tempered by caution

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|  | 324 | 69.9 | 3,399 | 6,633 |
| Japan | 453.7 | 680.6 | 8,046 | 11,062 |
| France | 94.8 | 65.1 | 514.9 | 987 |
| W.Germany | 97.0 | 183.1 | 1,491 | 3,450 |
| traly | 76.2 | 84.0 | 746 | 1,552 |
| UK | 80.9 | 85.2 | 659.2 | 898 |
| Spaln | 13.3 | 0.2 | 134.3 | 319 |
| Australa | 53.0 | 50.3 | 361.5 | 1,113 |
| Latin America | 10.1 | 164.9 | 250.4 | 1,9422 |
| Africa | 233.0 | 143.1 | 1,7128 | 254.9 |
| Hong Kong | 229.1 | 59.8 | 18,239 | 12,005 |
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## By whilam Dulforce in Geneva

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## THE AID AND EXPORT CREDIT INSTITUTIONS

## Harder line in the West begins to emerge



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# ASTRONAUT WANTED NO EXPERIENCE NECESSARY. 

Cosmos, the Soviet pace Administration, has offered a place to a British astronaut on a space flight in 1991

Whoever is chosen will
have had no experience
because no Briton has ever flown in space ${ }^{\text {( }}$ He or she will automatically write themselves into the history books It is ditting that the flight is scheduled to take off on the 30th anniversary of Yuri Gagarin's historic first manned space flight on the 12th April 1991. It will be called the 'Juno' Mission.

The flight touches down. eight days later.

| The First | The eight |
| :---: | :---: |
| ANGLO-SOVIET | days in |
| Spacee | space will |
| Misaion. | be spent |

on the Soviet Space Station MuR from which the British astronaut will conduct scientific experiments $\square$ The MIR Orbital Space Station is a permanently operating laboratory in space' which has been orbiting earth since it first became fully operational in February 1988 The British astronaut will become a full memher of the Anglo-Soviet flight team fulfilling the tasks of an astronaut as well as conducting a series of scientific experiments The mission is carrying no passengers
 experiments in space which exploit the virtual absence of effective gravity in an orbiting spacecraft:

Most of the microgravity experiments will be caxried out in order to advanice our knowledge in basióstrextec others will démoñtrate important principlea ' in education and a fèw will test advances in space technology ■. The work will encompass hiological experiments inyolving plants, cells, bacteria, and the astronaut.

- Experiments in fُ material science will include the growing of crystals, particularly of proteins possibly the development of alloys, and the study of fluids under conditions which it is not possibile tquaglicate on Earth
 ure hetweent the Soviet Space Administration and British:Industry,

In fact it's the first ever comimercially supported manned space mission of its kind anywhere in this world. (Up until now commercial opportiunities in space have
heen limited to unmanned satellite launches) ■ The mission will be funded by companies paying for the research capabilities of the
 gership ■ (Previous flights from both East and West have been funded by their governments or space agencies and although it whi bertrie tirst private CHE is operating with the full knowledge and consent of the respective governments).
This will without douht be justuthe first of many commerfera trights into. space, as space becomes an increasingly viahle product hoth academically and commercially.

The catalyst behind the mission is


Narodny Bank. $\square$ This is a City of London hank which thīs year celehrates its 70th birthday as an established British incorporated bank

It .. specialises in joint ventures and project
finance and has provided the seed finance for the marketing and sponsorship raising campaigns -By co-operating closely with Licensintorg (foreign trade agents for Glavcosmos), the hank helped Glavcosmos ènter commercial markets,
internationally, for the first time ■ The Russian word for it is Perestroika.

The mission will raise £16M in revenue from the research capahility and sponsorship ■ Commercial organisations will be able to sponsor the flight, the astronaut, or even supply products or services for the mission.
fhere will naturally he a programme of media events providing coverage of the mission around the world and it will also generate educational prọgrammes, èxhibitions ànd lectures.

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| The selection | Who's at |
| process for | The |
| the British | Mission |
| astronaut, |  |
| CONTROLS? |  | and the design and construction of much of the equipment which will be used to carry out the experiments devised by industry and universities will he carried out at: Brunel University

The Brunel Institute fter
Bioengineepring is one of
the very few organisations in the UK with experience in the microgravity field and will act as the focus for this work
Your
Opportunty
to Make
History.

The chance
to hecome
the first Briton in
space is open to both men

## and women

Applicants will be aged 21-40 and possess a formal scientific training in either hiology, applied physics, engineering or medicine, comhined with good manual dexterity.

Successful applicants will have proven ahility to learn'a foreign language and have a high standard of medical fitness $\square$ They will also have the ability to work as a memher of a team and communicate easily with people from a different hackground and culture.

| Candidate assessment starts this month and | The selection Process. |
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| at later stages will include |  |
| a series of demanding medi- |  |
| cal, psychological, aptitude |  |
|  |  | and stress tests. When

These will be completed:
by November 1989 when
two final candidates will be
selected to undergo a full
schedule of training in the
Soviet Union at the Gagarin
Centre, Star City ■ One
candidate will fly on the When
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These will be completed:?
by November 1989 when
two final candidates will be
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Soviet Union at the Gagarin
Centre, Star City ■ One
candidate will fly on the
mission, whilst the other acts as back-up with duties in the running of control experiments at ground level which will be based at
a lahoratory close to the launch site.

| How to | There is <br> no coupon |
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| APPLY. | to clip and <br> send. |

The Mission has employed MSL International (UK) Limited as recruitment consultants. They are at 32 Aybrook Street, London W1M 3JL $■$ To ohtain an application form please phone 0i-224 2211 ( 16 lines) phone 01-224 2211 ( 16 lines)
hetween 9am and 7pm on weekdays and 10am and 5pm at weekends $■$ The line will
remain open until Friday remain open until Friday 14th July 1989.
.The application closing date is Friday 24 th July. Only applications on the formal applications on the formal
application form will
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 which will be based at


SPACE MISSION E

## AMERICAN NEWS



## Baker rejects China sanctions




Rostenkowski rules out capital gains tax cut

## Record investment boosts US foreign debt to \$533bn



defeat for Cheney


## Brazilian wages measures likely to encourage inflation



## WORLD TRADE NEWS

Japan asks Gatt for rules of origin guidelines

Seoul close to dropping right to curb imports

US computer makers form 'coalition'




Hyundai set
to fight

## EC duties

 By Wriluam Dawkiin Brussels


European maize producers lobby against US gluten import rise


Danes near clash over bridge deal





## Pragmatism binds Malawi to its big neighbour

Mike Hall assesses South African influence on the commerce of Dr Banda's republic

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Railway union votes to escalate industrial action
Thatcher rules out early rail sell-off to halt strike


## Kinnock warns transport union

 on vote for unilateral policy By Charien Loadbentor, Labour Editor|  | the | umioa vas in danger of seeing |
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## UK NEWS

Plumber Phillips' watertight guide to economics

## y Raph Allone, Economics Staff



## Abbey group drop protest

 over costs
## By David Benchard. masmaks ol Abbey Natic

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## Bank ends use of M3 monetary measure

## By Stmon Holberton, Economlas Staff



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Lawyers voice concern on reform 'backtracking'


## SIEMENS

## Thanks to Siemens, it's music to yourears.

Although most of $4 s$ may take it for granted, the power of hearing it far from a universal gift: Indeed, 'one' in th people has some form of hearing impairmet.
At Siemens, we have been helping people with such hearig problems for a great many years. Sidce 1913 to be exact, when we
made our first fearing aid.
made our first learing aid
the forefront of all new developments. Develop ments aimed at improving the quality of hearing for millions of people.

As one would expect from the world's lead ing medical engineering company All of which, we're sure, will be music to your ears.
For more information, please telephone Siemens on 029627446


Innovation • Technology • Quality : Siemens

## Leyland DAF wins $£ 155 m$ army contract


Move to common account standards

## y David Waller

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## and conclusions on subbects

Listeria warning 'took two years to come to light'


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Soviets Soviets team up to put Briton in space

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N Sea oil bids 'show confidence in future'
ces Editor
$\begin{array}{ll}\text { THE LATEST } \\ \text { applications for } & \text { round } \\ \text { North } \\ \text { of }\end{array}$ and awards were made far a


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## MAMACEMENT

Christopher Lorenz concludes his series on Electrolux, the Swedish appliances giant, by assessing the extent to which it hasi become a fully-fledged multinational

## Desperately seeking the truly international manager



THE ELRTHAOFA


Peripatetic executives take the strain but don't complain

$\qquad$



TAKEA PEEK BEHIND THE SCENES.

[^0] NPI, Basch and Son:

But a growth area also needs the professional and service infrastructure to support corporate dcvelopment. Which is why thc WDA stratcgy also focnses on creating commercial as well as industrial expansion. And why major players like Tonche Ross and Debenham Tewson rate Wales es a keg growth area. And why Rothschild have arrived.

If this all sounds like the place where you are most likcly to succeed, it is.

So if your company is expanding is horizons. talk to the people behind the scene.

Contact Anna Prokic on (0222) 222666, or write to: The Welsh Deuclopment Agency, Pearl House, Greffriars R Cardif cFi 3 XX.

WDA


Liquidator can disclose documents to a creditor


Now you can call anywhere in the world on any phone in the USA.


No cash. No mark-up: No problem.


[^1]How does $E$
national work? It's easx Call the Executive TeleCard nnernational number in the US. Once you're connected, dial long distance as you would normally do, then your personal Executive TeleCard International call can be made without your authorization.
Execurive TeleCard International is yours for only USS 50 per year. It's a small price to pay for big savings, in money and
time, not to mention convenience

For furcher information and sub your country. Can you affort not to?


Feel free to call ${ }^{s M}$.


## Even when you're as diverse as this,you can always share success.

It's altogether remarkable when suce cessful manufacturers as radically different ass these can all share the benefits of increased productivity, improved quality, enhanced efficiency and greater profitability

Which is why so many companiescin? Britain use British Gas. With the Britain use British Gas. With the
Technical Consultancy
technology, many
least $20 \%$, of a new installation can freg recovered in as little as two yeat

Exide, one of the coum battery makers, together -
developed a to fibre drying desired needed operatin demand for their proniets by t, gas. Today, advanced

It. was demand for its excellent yellow stock bricks, matched with a keen eye for energy efficiency, that converted Redland Bricks to British Gas at its Otterham Works in Kent. The existing butane fired kiln and dryer have been modified and converted to natural gas, improving significantly the capabilities, performance and profitability of the Works. So much so, that where once 20 therms of butane were required to dry 1,000 bricks, it now takes only six therms of natural gas.

Not surprisingly, these companies were amongst the winners of this year's Gas Energy Management Awards. In fact, all 331 of the companies who entered are benefitting from the greater energy efficiency of gas. Naturally, British Gas is by no means the sole reason for their success. But by pledging our commitment
 to providing a proven service, as well as a reliable supply of competitively priced fuel, we continue to make a substantial contribution towards achieving an even more efficient and profitable future for Britain's Industry.

So call Peter Cleall on 01-242 0789 to see how British Gas could put your company on the winning side.

HE GEM AWARD

REDLAND BRICK


## TECHNOLOGY



While many scientists have poured cold water on cold fusion, at least one large company is backing further research, as Clive Cookson discovered in an interview with Fleischmann and Pons

## GE backing softens blow of scientific scepticism




Meart ABB is a world leader in electrical engineering.
You can find us in 140 countries. We are known for being truly maltidomestic.
f10 11010 Cal $\begin{aligned} & \text { We have a well established presence in almost every } \\ & \text { industrialized countr }\end{aligned}$ industrialized country, based on long-standing
business partnerships with customers in power generation,
transmission and distribution, industrial automation, trans-
WTOT] ${ }^{\text {portation systems, environmental control, and other related }}$
we have manufacturing facilities in 30 countries.
Although our roots are European, our 180,000 employees are spread worldwide. There are over 30,000 of them serving customers in the Middle East, Africa, Asia and Iatin America Where they are at home, we are at home

We play an important part in the development of industry and local infrastructure. That means much more than winning contracts. It means being there and knowing a country well. It means investing locally and becoming a part of the community.

If your interests are international, you will find ABB products and services wherever you do business. And you can be con dent that ABB has what it takes to stay ahead in industries that mpete on global terms.

If your interests are local, then we are right there with you as insiders.

At ABB, we are local worldwide. And proud of it.

# "There can be no progress if people have no faith in tomorrow." 



In a year marked by the formation of a new corporate structure, Daimler-Benz once again achieved positive results.

In 1988 we strengthened our international lead as the manufacturer of the world's finest cars.
 our commercial vehicles, heralding a turning point in profit trends. We moved closer to our goal of becoming à najor global enterprise in aviation and aerospace.
Everyone at Daimler-Benz takes great pride in what has ałready been :accomplished, and we believe that our record; in 1988 offers an outstanding perspective on the Daimler-Benz of today and tömorrow

In response to global opportunities and the challenges of the future, we have evolved from a world-class automobile mannufacturer to an international technology enterprise. Yet our main emphasis remains focused on automobiles and commercial vehicles.

As a holding company with overall managerial
control, Daimler-Benz now coordinates, guides and monitors Mercedes-Benz, AEG and Deutsche Aerospace. As a closely-knit group active in a wide range of industries, these three corporate units of Daimler-Benz have demonstrated a capacity to interact effectively. Each unit is thus able to draw on all the expertise of the others, while remaining close to a specialized market.
In the .next five years, the Daimler-Benz Group will invest approximately 30 billion Marks in fixed assets and nearly the same amount in research and development. Tomorrow will also see us manufacturing innovative products of the highest quality and exploring promising new ideas.

But even more important than these major investments are the men and women of DaimlerBenz - their experience, their skills, their creativity. It is our people who make the difference - people giving their best for our customers the world over. At Daimler-Benz, we believe in progress because we have faith in tomorrow.

## 

June 30－July 6 opera and ballet London
Ropal Opara Covent Garden




 Paris





## Brussole




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## Ruskin in focus

Susan Moore reviews two exhibitions currently touring the country


## Shirley Valentine



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#### Abstract




June 30-July 6

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FINANCIAL TIMES
NUMBER ONE SOUTHWARK BRIDGE, LONDON SE1 9HL
Talaphnne: $01-873$ 3000 Telexi 922198 Fax: $01-407$ 5700 Friday June 301989

## Journey into the unknown

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David Goodhart and Hugo Dixon look at West German moves to liberalise telecommunications services










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FINANCIAL TIMES FRDDAY JUNE 301989

## POLITICS TODAX <br> When the crown starts to slip




LOMBARD

## The dream of

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## By Andrew Gowers

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## LETTERS

Dispute at British Rail

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Compensation claims liquidated





Report with reservations





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## FINANCIALTIMES

Friday June 301989

Three take a bite at the Big Bad Apple


## De Klerk launches election campaign



OECD forecasts 'big industrial slowdown'








Thatcher rejects Delors plan for economic unity


 City of London appears to be slowing down, the picture is slightly different beyond the Square Mile in the West End. Manchester, Leeds, Birmingham, Bristol and Glasgow are also areas to watch. William Cochrane reports.
The broker's day is over

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## OFFICE PROPERTY









CONGRATULATIONS

| The Brick Development Association congratulates aH the winners of the Quality Brickwork Award. <br> All 14 regional prizewinners and the overall prize itself are evidence of the ideal we believe in: Brick adds |  |  |  | $\qquad$ | umban |  |
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forward to encouraging even more high quality work for the future:


William Cochrane looks at financing methods

## Funding gap widens






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Short-term investment potential of office property looks attractive

## London's West End has star quality



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David Lawson traces the path of developers round the regions Rents in an upward spiral
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## Extra-big thinking

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Richard Catt looks at a new breed of specialist advisers

## Time and quality controllers



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David Lawson investigates the attractions of Docklands
A window of opportunity

| SOMESNE on the top floor of Merrill Lynch's Ropemakcer an the details bebind the US and barrel trom the City of Whart in 1992. But it is merikely they will spill the Hy rights this should have been the aructal transaction been the crucial transaction faces of erifics proving that not a wrild gamble but a ghrewd plect of epeculative shrewa piece of speculatwe developmemt. Fiveryone was watting for a bloo-chtp buat <br>  seemed to int the bill. But doabts still nag about the real economics, kept a cloge socret by Merill and Cynces are lent topareseat ofy. May have repeated Ity dial off-centre office complax th New York The developer dent boaght Merrills headquartenk on Tibeaty Flaza and the bank took mm ad in in the new com not move all the staft amd event tansiy put Im sq it beck in the <br>  <br>  ting and a huge chadow over the potantlal success of dock <br>  KTargan Stanley, but they were development sponsors, so again they might not be aet to pay a market rent. This pay a market rent scopitcism zbout the scheme evien though it obviona that OXI panise as the worlde bigent private developer, has no and masgive reserves it aiso talkes a long veum- perhaps 10 yearz Ionger than most UK yearz longer than most JK cess and farlure That wonld be the hest way for everyone to look at this massive complex, where the <br>  sproviting amid defonct wharves and crames. But short-tenom judgements are jure <br>  and demand of ofice space for ceantral London 8 a whole. It is <br>  am moturactive to quality tanCity rpmace by the sume people Ovaraupply in then 1980az the umoremt of appace, in the Ekre | of Dogs appears masive. Barciays de Zoete Weid's property ting out of the ground by the and of 1982 - threequartars of it spectiative - and a for the rest of dock. lands by the following year. This does not impress BKW, which says the area is still tenasts. Time and $\bar{n}$ nancial inducemonts are eagential before a cratical mass of lom out Imis attruct tanants for rese sond cheap rents, say amalystos. Even Jones Iang Wootton. which shares the task of marDebenbam Towion a Chinnocks, mmplise a fedriy bleat view of tho aram nis year, winh 1.5m sy fi more spsces due on stream to boost vacancy rawns Rents will therefore remain static at irormid sida aq But the agents have andopted the longer-view of their dramatic improvements will <br> A NEW CIT <br> ONE LE $\qquad$ <br> 55,000 SQ FT <br> A Prestigious Office <br> basement $c$ conditioning $\bullet$ atriu $10,000 \mathrm{~m}$ | take place in the second half of next year as transport more shopping and leisure faclittes comer on stream. Fears about fetting stain in and out of Docklands have bean a minairy has been press Ing the Government to allow a private hill to openin a new Tobe to meet a third of the estito medet ast of Easom - it is already meeting part of the costs of the Hight reil axdemsion moteutions that the dereloper wats an ever more ambitions. extensipn of the Jubilee Lina from Charing Croms. Most of these fidens will not have an effect matil after 1892 . however - II they talce place at all. By then the first stages of Camary Whari will be ininhed and waiting for more tem- ants, as will several other ofice developments it may be mote than coincinence that the also take of that year. Devel. opers are praying ferventy <br> Y SQUARE IS BEIN JUST FOR YOU <br> OONARD S LONDON EC2 TO LET <br> NET AVAILABLE FE Development With A Uniqu <br> ar park e top quality specifica $m$ o wallclimber lifts o rectang ft net per floor $\bullet$ daylight fro <br> SOLE AGENTS <br> Collins <br> 01-493.7373 <br> A Development By | With fewer prejudices will have choeen Docklands <br> ingly well for Docklonde now, with demand almost matching sopply. Deals ar still going through at reapect sq ft Iet by Knight Frank of Rutley for Lomdon \& Metropoil tan at 9750,000 a year ta the $D$ Exchange. Enterprise zome tar adrantages have also attracted investors to buy parts of Exchange. But the next fow years will see a sea-change ais KFR sees it as a "window o opportunity" for Docklandis to ants but thooe spining out of central London. The critica factor will be convineing out siders that the piace is worth going to - and that they can can do this - and they are keting campaign to get th message across - the high stakes will groduce eve higher rewrands. <br> G CREATED <br> QUARE $\qquad$ <br> BRUARY 1990 <br> Corporate Ideatity <br> tion e vav air <br> gular floors of approcs. m all sides |
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## OFFICE PROPERTY 8

## ARCHITECTURE <br> A battle of tastes



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 David Lawson records one response to brokers' predictions
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## Terry Byland examines the demand for 'business centres'

Analysis of property company shares
Positive rethink needed

## Serviced suites are now in fashion



The most valuable 86,000 square feet in the City

From the 13in to 15th February 1990 - the Bartican Between these edates it will be hom
othe UKs anvel Property Busin Property Business will develop 86.000 sq it

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thnig for those in the property business. So if you want to put in the ground work for business relationships, lay foundations for future deas and eet in tet the ground foor of the

FEBEUARY. 13:14.15 1990




## B U T 1 1



## Stylish new offices now available.

Originally an area of 19th Century warehousing, Butlers Wharf is now being developed into a centre of international significance right next to Tower Bridge. In addition to stumning views over the Thames, it will offer luxury apartments, an hotel, over 50 shops, bars, restaurants and the Design Museum, to provide a unique blend of residential, cultural and commercial opportunities.
It will also offer office suites from $1,400 \mathrm{sq} \mathrm{ft}$ to $10,000 \mathrm{sq}$. ft and a prestigious company building of $22,000 \mathrm{sq} \mathrm{ft}$.
Quiet, spacious and full of character, these offices are a far cry from most in
tube stations, they are actually right in the heart of it.

THE SALES AND INFORMATION CENTRE THE BUTLLRS WHARP BUILDNG, 3G SHAD THAMES, LONDONSEI YYE


PROFILE: LONDON \& METROPOLITAN Hefty children to nurture


## Uncertainty in the City




## FINANCXAL TTMES FRIDAY JUNE 301989 <br> SECTION IV <br> FINANCIALTIMES SURVEY



Members of the Netherlands banking and finance communities have joined forces in a determined bid to make Amisterdam a leading financial centre, but competitive pressures are mounting at home and abroad, as Laura Raun reports here.

## Blueprint for united action




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FINANCE AND INVESTMENT




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## GLOBAL CONNECTIONS



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Banking sector's vision for European "Financial Gateway"
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## Being Dutch isnot enough

NOTIN INTERNATIONAL BANKING

The Dutch have aw id businessmen. We're proud of this. But we also know that it's just not enough. Not in the world of international banking which grows daily complex and sophisticated.
Today, AMRO has an international banking capability precisely tuned to institutional, commercial and corporate Why not we are built around them.
We've got all of the in touch and test our competitive edge.
We've got all of the Dutch business virtues as well.

## Amico Bank

BASLE BEyING BERLIN BERNE BOMBAY BONN CHICACO COLOGNE COLOMBO DUBAT DUSSELDORF FRANKFURT GENEVA HAMBURG HONG KONG HOUSTON JAKARTA LONDON LOSANGELES LUXEMBOURG
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Advances in electronic banking

## Technology battle hots up

in bid to cut costs

| ELECTRONIC banking bas opened up a fresb battleffeld where until now Dutch banks have feared to tread Bot the demands Bot the demands of retail all costs and competition from otber market players have forced banks to enter the fray, The cruclal battle win in years to come determine the infrastructure and pricing of elec tranic banidng "The private bants client can do - more himselt, and the bank must rectuce the coosts of stmple trainsactions," accordmember of the posttiank management board "Therefore, tmportant factor to determinose the furtber development in retail banking " Dotch bankers have lagged bebutch bankers have lagged Europe In electrontc banking. They have smagly called their giro alearing ssstram one of the it collectively loses Finoom a New technology often costs frret generation and learning from otberss mistakes would be wiser, they argued Privately, they admit having ers' ers' mactre for foutomated ter. or-sale (POS ) termingls and home banklng terminals. Cus tomers quepe up by the dozen to use ATE's. Regardiess of the merits of the argurnents, however, bankers now recongise the promis ing role of electronic baniting mp product and service distributronic fintastructure will be an of quaritative growth ${ }^{\prime} \mathrm{Mr} \mathrm{Ver}$ koren told the recent amnual Institute for tbe Bank and Securities frdustry Corporate chients were the firgt to benefit from electronic funds transfers (EFT) services. Businesses linked their computers to those of banks to speed mp payments transfers and to manage cash positions alectronically, <br> meanwhile credt card companies, retailers and insurers saw that private clitents also Fanted easier and cheaper players sought to fin the gaps, tuleashing a flood of eadgets and cards - credit, debit and chip - Fsom banks and other Around 1,500 ATM's are now dotted about the country and that could jump to 2,500 by the end of the year. POS terminals umber about 1,500 . About 8m, bank cards are in circalation But Dutchmen carry only 500,000 credit cards because banks | have adamantly opposed them Algemene Bank Nederland recently becarae the first com own credit cand. Consequently. private label cards are prolifer ating, <br> Chip cards are in tbeir the safety features rages ove the safety features as opposed to magoetic-stripe cards. In October a FLiom experiment <br> There is a rising public demand for automated services <br> will be laumehed by baniks, govjudge the merits of the compitter chlp embedded cards. <br> Posthank is in the vanguari of electronic home banking. The gradual emergence of The gradual emergence of videotent is expected to foster PC banking. <br> A particularly Dutch aspect of electronic banking is the demand for extremely higb most countries. The anti-fraud <br> Dutch centr for the secu <br> 图 SECURITIES CUS CLEARANG AND S <br> BANIKING FOR Tr <br> - OPTIONS AND FU <br> For detailed informatio mrs. B.M. van Dijk (020) mr, R, Jessurun Lobo | Standards are so stifi that the costs of equipment and eerMr R.J. Kolijn of Beanet, the new electronic network established jointiy by the banks. <br> Two reasons are cited. Plastic cards are distribnted en ian Netherlands banks cannot screen out bad risks. <br> "Here everyone, including weluare recipients, can get a banks want the systom to be as secure as a cheqoe because POS transactions are viewed as guaranteed payments." <br> bsession with reason ia an obsession with secrecy that War, when meticulous public records allowed the Nazis to find many Jews. Since then the Dutcb have been extremely sensitive about efiorts to col. lect personal data from private individuals. <br> Now the urgent qnestion is Who Will provide a secure infrastructure tbat is still ers and retailers. Negotiations are underway between the three groups to reach a consen. have already been reached. Consumers are liable for the <br> SOCIATIE N.V. <br> ICE 1806 <br> al service instit urities trade <br> rody, ETTLEMENT E SECURITIES TRADE <br> TURES CLEARING <br> n please contact <br> ) 5575210 or <br> (020) 5575449. <br> Roam | first Flus0 of losses due to lost and stolen cards and identifies for the next FI750. <br> Broadly speaking baniss mill probably bear about one-quar. retailers and consumers threa quarters, according to Mr Kolíjn. <br> Mr Hans Kiers, of Computer centrum van de Velden, claims is compater urm can proces Dutcb cents a transaction, or one-seventh the cost of Beanet Van de Velden is trying to establish an electurn net ing that a monopoly will result in higher prices. <br> But Beanet banks retort that only tbrough economies o scale can a small country like hie electronic banking. Beanet ciaims tbat for processing retailers F17.50 per transaction and 2-5 per cent of the pur chase. <br> What is clear is that the bat the in electronic banking has only just begun. With the approacb of a barrier-free Europe it can only escalate. <br> Laura Raun <br> ution |
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## Profile: Onno Ruding, Finance Minister On the hustings

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Record year for the Amsterdam Bourse

## Debate over the trading system



## Rabobank $\boldsymbol{E}$ <br> The Art of Dutch Banking



## What does this Dutch artist share with Rabobank? Clarity, strength and vision.

Mondriaan's paintings are characterised by
dear lines, and strong use of form and colour, based on very definite views on his art. Similarly, Rabobank has carefully developed its own vision of banking. As Dutch industry grew, so did Rabobank, building up a network of 2,200 offices to become the largest domestic bank. With one third of all Dutch companies doing business with Rabobank. Today, with total assets of US\$ 80 billion, Rabobank is one of the top 50 banks in the world, with offices in major financial centres and ports around the globe. If you are thinking of doing business with the Netherlands, contact Rabobank. You'll find that our clarity is our strength.


David Brown looks at the insurance industry

## Competitive edge sharpened

HoLLAND'S competitionhardened insuruers have beem-
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positiontng themselves well for
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 Considering the relative size only a thind as hig as Amev the e egreement, if it is reailsed,
might more apty be seen as an
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Troader European trend; the
 o separate banking and insur "marketing pacts" between West Germany, and between
Banque Nationale de Paris and Banque Natitonale de Paris and
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 Amex-VSB proposal is that it
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## AEGON: GOING FOR EVEN MORE DYNAMIC GROWTH



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No rush into ＇people＇s capitalism＇







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## The European Options Exchange


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3120．5635022．Fax 3120．5635700．NWIB BANK WE BANK YOURWAY

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## Rotterdam Energy Futures Exchange

## Little time for lunch at Roefex



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the energetic president of the
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The authority and influence of NRCHandesblad is beyond all dispure, No ocher Dutch newspaper offers so much indeph information on financial, political and cultural developmentss all over the word An independ-
 established a speciatand profound reationship with its demanding readers 经: If quality counts more than quanitity: NRC Handelsblad must be your choice.

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* UNIBARGLAYS
- NOTICE IS HEREBY GIVEN that the income distribution

Coupon No. 11 at her raxe of US $\$ 9.03$ per share is payable
on or affer 30 June 1989.
Coupons should be detached from Bearer Share
Cerificates and presemed for payment at the office of any of

- the Payivg Agents named beloww and keft for wree days for

Paying Agemat COPIES OF THE REPORT for the period

- ended 1 May 1989 will be avilable at the offices named





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## INTERNATIONAL COMPANIES AND FINANCE



## Gardini stirs doubts over Enimont tie-up

| By John Wyles in Rome |  |  |  |  |
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| MR Ravl Gardimi, president of the Fervurd group appeared to | about the hootlie polltical reacHion to his statement last week | fan state holding group. Mr Gardini's unexpected declara | chemicals business is supposed to be legally completed by mid- | tbe Government of creating "confusion and uncertainty." |
| raise e sertows doumt last nitist | that he watied to scquire | Hion reminded members of | nisht tonight, As the control- | This was at a time when |
| - ${ }^{\text {over themicals }}$ joint venture in Italy | , | zperoved tef jame veacure mal | Gardimi could sink the | 30 per cen |
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| In Ravenna yesterday ths | Enimont is |  |  | $\begin{aligned} & \text { together with that } \\ & \text { and Montedison," be } \end{aligned}$ |

## Taking Groupe Bull by the horns

New chairman Francis Lorentz outlines the computer company's plans to Alan Cane




U.S. $\$ 120,000,000$

41/8 per cent. Guaranteed Notes 1993

Warrants<br>to sunscribe for shanes of common stock of Pacific Metals Ca, Led. The Notes will be unconditionally and irreoocably guanconteed by<br>The Industrial Bank of Japan, Limited

Issuxe Price 100 per ceant.

Yamaichi International (Earope) Limited
IBJ International Limited
Kyowa Finance International Limited
Nomura International

Barclays de Zoete Wedd Limited
Deatsche Bank Capital Markets Limited LTCB International Limited JP. Morgen Seciurities Asia Led.
Nippon Credit International Limited
Société Gènérale
Stoiss Bank Corporation S.G. Warrbarg Securities

James Capel \& Co. Limited Kleinuoort Benson Limuted Merrill Lynch International Limited New Japan Securities Eurrope Limited J. Henry Schroder Wagg \& Co. Limited Sumitomo Trust International Limited Wako International (Earope) Limited

Yamatane Securithes (Europe) Ltd.
 hers, Deutsche Telefonmarket
Which explains why we're one of the top companies worldwide when it comes to instigating mergers and acquisitions. And why we've been the architects of so many successful deals.

Contact Robert Hinaman in London on 7267191 for further information.

INTERNATIONAL COMPANIES AND FINANCE



| US. \$75,000,000 <br> Comerica Incorporated <br> Floating Rate Subordinated Capital Notes Due 1997 | Italex Limited <br>  <br> U.S. $\$ 230,000,000$ <br> Unsecured Floating Rate Notes due 1989 to 1992 <br> In sccordance with the provistons of the Noper, notice is herety given thar the rate of interest for che perlod from 3 July 1989 to 2 Jonuary 1990 has been exablished at $91 / \mathrm{mper}$ cent. per anmum. The intereat payment dave will be 2 janarary 1990 . Pryment which will amount to USStL,834,64 per Note, will be made mgalnast the relative coupon. <br> Agent Bank <br> Morgan Grenfell \& Co. Limited |
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| RECTIFICATION: <br> warrant exerclse price warrants AKZO N.V. 1986 | IRELAND | US. $\$ 200,000,000$ |
| :---: | :---: | :---: |
| Contrary to the contents of our advertisement of May 9, 1989, we hereby inform you that the warrant exercise price of the above-mentioned warrants, at theissuance, has been reduced to | the Fuancis tines proposes <br> JULY 11t由 1989 <br> For a full editorial symopsis and advertisemant detrits, please conlset: Crion King | CORPORATIONNV. <br> (Incorporated with timited fiability in the Netherioncts Antilies). GUARANIEED FOATING RATE SUBORDINATED NOTES DUE 1994 Guarcmiteed on a Subordinatod basis by |
| NLG 119,- <br> from April 28, 1989, due to the distribution of a stockdividend. | 000 $01-5734823$ <br> or wite to her at: Number One | Incoopporreded wiht ininied ficaility in Delowers, USAA <br> In occontance with the provisions of the Noloes and the Reforen |
| The Trustee NEDERLANDSCHE TRUST-MAATSCHAPPIJ |  |  |
| June 23, 1989 <br> N.Z. Voorburgwal 326-328 <br> Amsterdam (The Netherlands) | FiNANCIA | ( ${ }^{\text {a }}$ |



US. \$75,000,000

## Comerica Incorporated

Floating Rate Subordinated Capital Notes Due 1997

Interest Amount per 29 Sh September 1989 U.S. $\$ 1,200.69$

Credit Suisse First Boston Limited Agent Bank


Italex Limited US. $\$ 230,000,000$
Unsecured Floating Rate Not



Morgan Grenfell \& Co. Limited

| American Express Bank Ltd. <br> U.S. \$100,000,000 <br> Floating Rate Subordinated Capital Notes Due 1997 Notics is heraby given that tha Role of interest hos been fixed at $9.5 \%$ and thot the interest payable in respect of U.S. $\$ 10,000$ principal amount of Notes for the period June 30, 1989 to September 29, 1989 will be USS240.14. June 30, 7989, Londan By: Gitibank, N_A. (CSSI Dept.), Agent Bank |  |
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## INTERNATIONAL CAPITAL MARKETS <br> European rate increases fail to dent Treasuries



London to SBCI retreats from the City cut dealing book to 50 stocks


Suez Finance sets price




Stephen Fider on a shift in global strategy for the big Swiss bank



| Dutch to ease banking curbs zemove eurbs on Dutch anai insurers barring trom investing in each of and inswrers barring them frominvestme in each otheris equity and limiting theis rights to co-operate oft abroaid, Reuters reports, Mr Omo Fince Minister, said the Governmine intended to <br>  |
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## Danish bank innovation <br>  <br> 

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## BPB cautious after rise to $\mathbf{£ 2 0 2 m}$



Isosceles publishes Salomon assumptions


Steetley raising $£ \mathbf{2 0 . 7 m}$ in novel French issue
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Stena and Tiphook agree to talks with Sea Containers


By Edward Sussman

Increase in higher value
sales lifts Asprey profits By Ptrilip Coggan
By Ptrilip Coggan
ASPREX, the Bond Srevet iilver in imitation crocodlle
jeweller, recorded its ninth






- COMMEENT



| Adler close to selling Goode Durrant stake <br> By Riny Bashford <br> PAI, the Austraitin insurance company headed by Mr Rodsey advanced stage in pegotiations to dispose of a 14.9 per cent staks in Goode industral and financial company. Ader is expect Mr Adler is expected to morning from Australla Whether the sale should go through. <br> FAI took the bolding in September last year and there has been growing speculation the Mr Ader would sell it follow ing the disposal earlier this holding in Pearl Assurance. Goode Durrant shares yester day closed steady at $12 s p$. The company, which has 520 m , is believed to have a break up value of about 170 p a share. |
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## Budgens announces profits of $\mathbf{£ 1 6 . 4 m}$ for 70 weeks



## Attempting to unravel the bid's conundrums







In a disappointing first half total costs have risen sharply to $74.7 \%$ of income TSB Group declines $\mathbf{2 2 . 4 \%}$ to $£ 164.5 \mathrm{~m}$

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Commercial side provides
lift as Savills hits $\mathbf{£ 6 . 5 m}$ by Phimp cogean.

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## Savil year byp to Thb The





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## By Vanessa Houlder




has sold its subsidiary
NATIONAL TYRE SERVICE LIMITED

MICHELIN INVESTMENT LIMITED

for<br>£140 MILLION<br>The undersigned assisted in the negotiations and acted as financial adviser to BTR plc<br>HILL SAMUEL<br>MERCHANT BANEERS

## All round growth helps Dowty profits increase $\mathbf{2 3 \%}$ to $£ 79 \mathrm{~m}$

 By Vanessa Houkder

The order book in the con
tinuing businesses incrased




## - COMMENT




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## Vinten expands into Italy with $£ 20 \mathrm{~m}$ deal

 By David Waller


Acquisitive Waverley Cameron advances $25.7 \%$ to $£ 2.71 \mathrm{~m}$ By John fiddkng

 "wide make an Ideal complement to Yesterday's figures showe

 The new shares are being
offered at 154 p gaganst 188 p on
wednesday's close


Caffyns' shares rise as Brierley takes stake
By Ray Bashlord
SIR RON Brierley, the New
Zealnad businessman, has par
chased 23.6 per cent of the
chased 23.6 per cent of the
morsinary shares in Cattons, the
Susserbbased motor dealer
brogh a three-pronged



## Hepworth sells

 offshoot for $\mathbf{£ 7 m}$ by Clars Paerron Harmony Leisure in red
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## United I

up to $£ 2.96 \mathrm{~m}$


TGI to raise $\mathbf{5 5 . 2 \mathrm { m }}$ via share issue


Credit for Exports PLC US. $\$ 155,000,000$ Unsecured Floating Rate Notes In axcordance with de provelona of 4 Ne Noect nowice hhercty


Morgan Grenfell al Co. Limited

| COMAPANY NOTICES |
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## Noble and Lund to sell its founding Gateshead company

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London Securities rises
$48 \%$ and calls for $£ 23 \mathrm{~m}$ By Gary Evans


Dogbolter beer about to spread to rest of UK
by erramem Dole


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## id Bonds at the rederuption price of $100 \%$ of the principal amcount thereof, 10 gother with accrued interest to August 31,1989 . The seriol numbers of the Bonds seleceed for redemption are as follow


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For EUROPEAN INVESTMENT BANK
CITIBANK, N.A.
as Fiscal Agent.

Paul Cheeseright considers the prospects for investment after 1992

## Building up to the single market



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Still showing strength

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## Search continues for coffee pact consensus

By David Blackwell

THE INTERNATMONAL Coffee that the pact shonld b
Organisation's executive board
extended for two years, bn

 meeting on the fall council
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## US wheat shows signs of stress



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| The ARS is urging fammers |
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| It is dracult to kno |
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## LME silver

 'dies of natural causes' By Kenneth Gooding,Mining Correspondent THE LONDON Metat Exchange
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 Market's stockss and other
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## Bullion market to launch to launch Gold Libor

 By David BlackwellTBE LONDON Bullion Marker
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Potato researchers go back to the roots
Veronica Baruffati reports on work being done by international scientists in Peru


## Brazil suspends 'irregular' sugar deals

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by Jokn barka
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## Changes of stance on ICI










Acclaim for BPB









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## The MAN Group - <br> Partners for Advanced Technology




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## CURRENCIES, MONEY AND CAPITAL MARKETS

FOREIGN EXCHANGES

## Dollar under pressure



## Short sterling rallies





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## money markets European rate rise





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## Anserica <br> Bundesbank move undermines Dow



ASIA PACIFIC
Nikkei suffers further fall as political clouds gather




## EUROPE











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## Long road back to dizzy heights

Alison Maitland on how far the world has come since the crash

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    itis. np 'coincidence. The WDA's strategy is to
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